

**Understanding the Financial Aspects  
of Woodland Management**

**WS WOODLAND STEWARDS**  
A Regional Extension Program for Landowners

February 13<sup>th</sup>, 2020

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**Statements**

1. Forestry can be as attractive and competitive an investment as stocks, bonds and other retirement planning strategies
2. Is it worth it to spend the money on this \_\_\_\_\_ forestry practice?
3. The market is good right now, should I be cutting my trees?



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**Understanding the Financial Aspects  
of Woodland Management**

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**WS WOODLAND STEWARDS**  
A Regional Extension Program for Landowners

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**This Talk – We'll Explore**

- Is Forestry as investment competitive with retirement accounts, stocks and bonds?
- Intensive vs Extensive Management
  - Results vary by your choices
- How to evaluate profitability of specific practices



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**Is Forestry a Good Investment?**

- Reforestation in the U.S. South has been a strong long-term investment
- U.S. timberland investments delivered average returns of 8.36% from 1993 - 2017, (NCREIF)



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**Institutional investors**

Timber Investment Indices Relative to Other Assets, 2014 – YTD 2019

Vehicle	2014	2015	2016	2017	2018	YTD 2019
S&P 500	11.4%	-0.7%	9.5%	19.4%	-6.2%	20.6%
NAREIT All REIT Index	21.9%	-2.0%	5.0%	4.8%	-8.3%	24.6%
NCREIF Timberland Index	10.5%	5.0%	2.6%	3.6%	3.4%	1.2%
Forisk Timber REIT (FTR) Index	5.7%		-9.3%	5.0%	-34.6%	30.1%

Sources: Forisk, NAREIT, NCREIF  
 Note: data thru last Friday in October; NCREIF reports quarterly, so YTD is thru Q3 2019

*Smaller landowners may not realize the same returns as the institutional investors*

<https://forisk.com/blog/2020/01/10/timber-reits-turnaround-in-2019-and-look-to-2020/>



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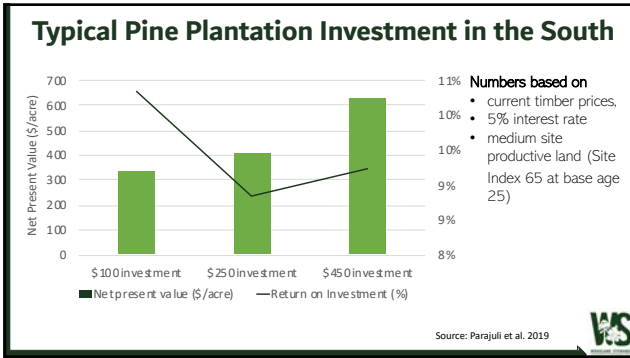
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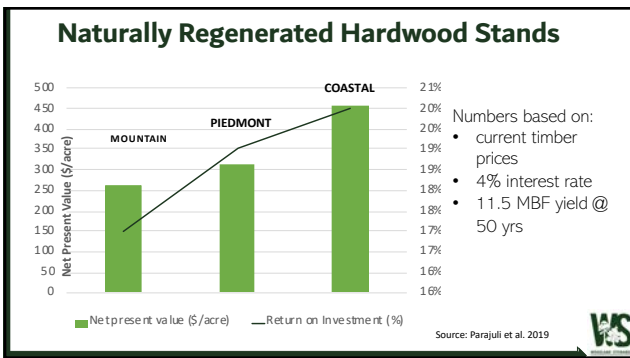
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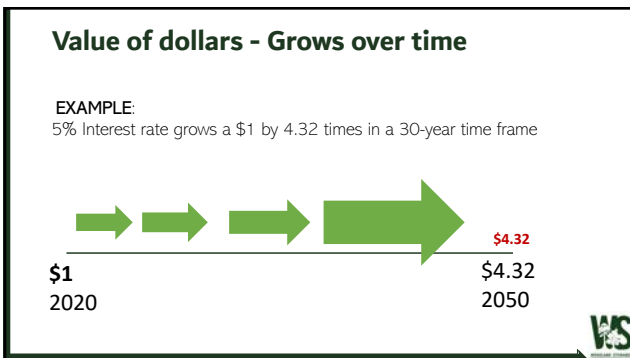
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### A Few Key Concepts- Today's and Future Dollars

**Today's dollars - costs**

- We know today's costs.....  
Planting, spraying, fertilizer

**Future dollars - come from returns**

- Thinning and harvest returns come later

\$1 2020 \$4.32 2050

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### A Few Key Concepts

**Discounting:**  
determining the present value of a payment or a stream of payments that is to be received in the future.

**Compounding:**  
to bring present dollars to a future time

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### A Few Key Concepts

- Trees grow over time, so does the money (investment)
- Reforestation and other forestry practices are costly; require upfront costs, but need to wait several years to get paid back

0	2	15	30
Establishment Cost: \$150	Competition Control: \$50	Thinning income: \$500	Final Harvest: \$1500

The present value of \$500 from thinning at year 15 with 5% is:

$\$500 / (1 + 0.05)^{15} = \$240.50$

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### Time Value of Money: Two Time Scales


**FUTURE VALUE:**  
Determined by:

The time period	<b>n</b>
The discount or interest rate	<b>i</b>

Future value =  $\text{present value} \times (1+i)^n$

**PRESENT VALUE:**  
Money today is greater than money tomorrow

**Example:** What is future value of \$500 thinning at year 15 @ 5%?  
 $\$500 / (1+0.05)^{15}$   
 = \$240.50



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### Present Value of Future \$1

Future years	3%	4%	5%
15	.64	.56	.48
30	.41	.30	.23
50	.22	.14	.08

INTERPRETATION:  
Your return from a 50-year hardwood rotation will be **1/7<sup>th</sup> smaller** in current dollars @ 4 % interest rate (cost to borrow)



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### \$1 in the Future by Interest Rate

Future years	3%	4%	5%
15	1.56	1.80	2.08
30	2.43	<b>3.24</b>	4.32
50	4.38	7.11	11.50

INTERPRETATION:  
for a 30-year rotation you'll need to more than **TRIPLE** your investment to breakeven @ 4 % interest rate (cost to borrow)



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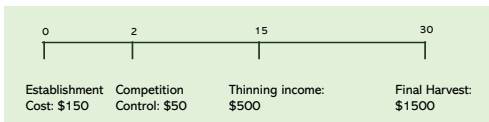
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### Time Value of Money

- Trees grow over time, so does the money (investment)
- Reforestation and other forestry practices are costly; require upfront costs, but need to wait several years to get paid back



The present value of \$500 from thinning at year 15 with 5% is:  
 $\$500 / (1 + 0.05)^{15} = \$240.50$



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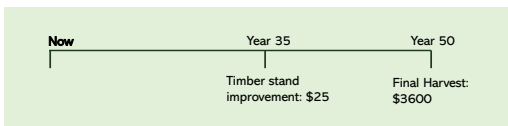
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### Time Value of Money

- Hardwood example: longer rotation, less/no initial costs



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### Key Elements in Time Value of Money

- Future value—(Compounding)
- Present value—(Discounting)
- Interest Rate
- Years



Which of these are flexible for you?  
 What are your objectives?

Source: futurerepresents.com



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### Interest Rate is Important

- It represents the cost of capital or the interest payment you need to make for your mortgage
- It captures the opportunity costs of the investment i.e. a benefit could have been received but was given up to invest in forestry. For instance, you could have invested in stock markets, but you invested in reforestation.
- **Most Powerful in long-term investment analysis**

Invested in forestry, but missed opportunity of investing in stock market

5%	
\$1 2020	\$11.5 2070
4%	\$7.1 2070

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### Net Present Value-Decision Tool

Document Cost, Revenues - Net them at:  
*t= Zero: Net sum is NPV*

**RULE: Invest in the project with a positive NPV**

- Establishment cost \$ Present value
- Mid-Rotation revenue \$ Future Value: must discount it
- Final Harvest revenue \$\$ Future Value: must discount it

To compare we must adjust cash flows to a **common point in time**

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### Net Present Value—Decision Tool

PINE PLANTATION EXAMPLE

All costs and revenues are brought to a common point year 0

0	2	15	30
Establishment Cost: \$150	Competition Control: \$50	Thinning income: \$500	Final Harvest: \$1500

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### Net Present Value —Decision Tool

All costs and revenues are brought to a common point year 0

At discount rate of 5%,  
**Costs:**  
 $\$150 + \$50/(1.05)^2 = \$195.35$   
**Revenues:**  
 $\$500/(1.05)^{15} + \$1500/(1.05)^{30} = \$587.58$   
**NPV=Revenues - Costs = \$392/acre**

Positive NPV means **GO!**

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### Hardwood Example

At discount rate of 5%,  
**Costs:**  
 $\$25/(1.05)^{35} = \$4.53$   
**Revenues:**  
 $\$3600/(1.05)^{50} = \$314$   
**Net Present Value:**  
**Revenues - Costs = \$309/acre**

Positive NPV means **GO!**

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### How Financial Decisions are made in Forestry

Used to determine **accept-reject** all financial decisions by satisfying two key principles :

- ✓ Bigger is better
- ✓ Now is better

Positive NPV beats the discount rate and it's a GO!

How about a Negative NPV?

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### How About a Negative NPV?

- Negative NPV doesn't kill the investment directly
  - Assumptions on **discount rate and other variables**

Discount Rate (%)	NPV (\$)
2%	747
4%	527
6%	333
8%	163
10%	13
12%	-119

At 4%, NPV is positive  
At 12%, NPV is negative

The higher the interest rate, the lower the NPV (project becomes less attractive)



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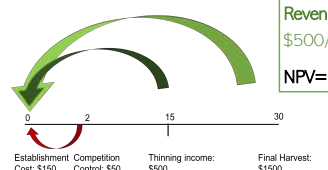
### Same Pine Example with Different Interest Rate

At interest rate of 12% in place of 5%.

**Costs:**  
 $\$150 + \$50/(1.12)^2 = \$189.86$


**Revenues:**  
 $\$500/(1.12)^{15} + \$1500/(1.12)^{30} = \$141.42$

**NPV=Revenues-Costs = -\$48/acre**



Establishment Cost: \$150  
Competition Control: \$50  
Thinning Income: \$500  
Final Harvest: \$1500

Implies that invest your money where you get that 12%



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### Financial Considerations

Every activity should have financial implications

**Example:** Final harvest is 10 years away for your recently thinned plantation. And you'd like to see if fertilization makes sense financially. If fertilization costs \$100/acre, how much extra yield (in dollars) would be necessary to justify this investment?, suppose interest rate of 5%

Now	5%	2030
Fertilization: \$100	Additional yield?	$100 * (1.05)^{10} = \$163$

Fertilization would only make sense if you will receive additional \$163/acre as a fertilization effect in 10 years!!!



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### Financial Considerations

- KEY ASSUMPTIONS
- Objectives of forest management
- Discount rate (Risk assumptions)
- Timber prices
- Cost of practices
- Length of rotation
- Inflation



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#### Timberland Investment Analysis Output:

**Pine Plantation**

Discount Rate: 5%  
 Rotation Age: 30  
 Annual Cost: \$-10

Year	Activities	Cash Flows(\$)
0	Site preparation	-200
1	Planting Costs	-100
15	Timber Sales	100
16	Mid-rotation Herbicide	-50
22	Timber Sales	400
30	Timber Sales	1500

Net Future Value at Rotation Age(NFV, \$): 259.48  
 Net Present Value (NPV, \$): 60.04  
 Internal Rate of Return (IRR, %): 5.58



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#### Timberland Investment Analysis

**Oak Timber**

Discount Rate: 5%  
 Rotation Age: 65  
 Annual Cost: \$-10

Year	Activities	Cash Flows(\$)
1	Site preparation	-50
30	Timber Sales	300
45	Timber Sales	1000
50	Site preparation	-25
57	Site preparation	-25
65	Timber Sales	2500

Net Future Value at Rotation Age(NFV, \$): 1015.98  
 Net Present Value (NPV, \$): 42.62  
 Internal Rate of Return (IRR, %): 5.51



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### Some tools and resources for landowners

- Familiar to most extension educators and some consultants.
- Act as a "guide" to what to expect in terms of outcomes for differing financial decisions, prices, and costs for services and management practices.
- These should not be used as absolute benchmarks. Merely approximations.

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### Financial Considerations: On-site

Evaluate implications of each activity/practice before pursuing them

- Pre-commercial thinning
- Herbicides treatment
- Plantation vs natural regeneration
- Fertilization
- Prescribed burning

Understand the advantages and disadvantages of your property specifically.

- Access
- Size (acres)
- Species type
- Quality, etc.

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### Financial Considerations

- Cost-share programs to reimburse (usually) your costs of practices
  - Federal and state cost-share and financial incentive programs
  - Tax-breaks
  - Up to 60% depending on the practices and agencies
- Other Tax Considerations – Big Issue
- Seek professional assistance: Forest Service, State Agencies, NGOs, Extension Service, Consultants
- Consultant Benefits

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### Two Methods of Selling

~~Do-it-yourself~~

Hire a forestry consultant

- Is it Worth It? —*What are their fees?*
  - Not a timber buyer
  - Generally paid on a commission basis
    - 4-12 percent (Texas and Louisiana)- depends on product
    - Look for graduate forester
    - Must be registered in some state
    - Experiences (learn from others- associations)




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### “If I hire you to sell my timber, will I get my money’s worth?”

- Sales that involved a consultant in the process— whether it was a per-unit or lump sum sale—brought higher value to the landowner.
- Sealed bid (3% for CNS and Sawtimer, 9% for pulpwood)




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### “If I hire you to sell my timber, will I get my money’s worth?”

- On per-unit sales (sealed bids in particular), sales that involved consultants exceeded the non-consultant sale prices by no less than 11%.
- The data also showed that consultants did equally well on lump sum sales, bringing an average increase of 12% on total bids.




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### Negotiate Services

- supervise bid openings and contract signing
- supervise sale
- prepare plan for reforestation tax credits – if available in your state
- cruise timber
- prepare and mail out sales prospectus
- set up site preparation and reforestation
- help apply for cost-share



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### Sales Supervision

- Monitor timber harvest to make sure logging is in compliance with contract
- May use a performance bond to encourage compliance.



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### Financial Considerations – Offsite

- **Know the local markets-demand of specific wood-based products**
  - Sawtimber rotation age? Should be based on nearby mill specifications.
  - Pine vs. Hardwood
- **Know your objectives**
  - Are they clear?
  - Are they realistic?
- **Understand the alternative investment options**
  - Follow financial markets
  - Know other investment opportunities



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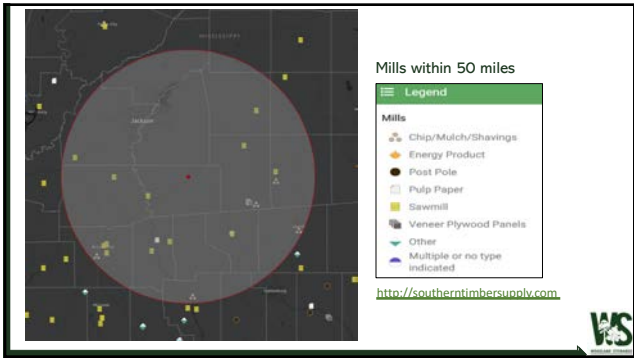
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**Pine**

- Natural vs Plantation
- Final harvest from 23 to 35, 40 years.
- Think of it as a long-term farming operation. Inputs/Outputs
- Initial costs can cripple the investment
- Fire is cheap, but can be difficult to implement
- Harvest returns are far more certain than hardwoods, due to the amount of research on growth and yield (genetics, site specificity, fertilization) over the past 50 years.
- Markets are poor and look to remain that way for the next decade.
- Pulpwood very dependent on your specific market.

Photo courtesy of bugwood.org, Stephens



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**Hardwoods**

- Different from pine management
- More natural stands
- Final harvest more like 40 to 60 years out
- Completely different return schemes
- Should have less initial costs
- More likely to have variation in harvest returns
- Very resilient markets, at least for Sawtimber
- Pulpwood demand decreases are structural.

White oak photo courtesy of Bugwood.org, Vern Wilkins



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### So, To Conclude

Forestry can be as attractive and competitive investment option as retirement accounts, stocks and bonds	Your management objectives are always crucial
	Know your surroundings and capabilities of property (non-markets)
	Know your allies
	Before proceeding with any specific practices, evaluate whether they are economically profitable
	Know your local market situation
	Seek professional assistance



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The 2020 Woodland Stewards Webinar Series was created by a team of Extension professionals from the following programs:



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### Questions?



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